



**Lankaran State University**

## **Strategic Development Plan (2025–2035)**

Approved by the Scientific Council of Lankaran State University  
Decision No. 03/2025 dated 05.11.2025

LƏNKƏRAN DÖVLƏT UNIVERSİTETİ

### **1. Introduction**

Lankaran State University (LSU) was established by Resolution No. 403 of the Cabinet of Ministers of the Republic of Azerbaijan in 1992. By Resolution No. 417 dated 7 September 2024, the university was reorganized as a public legal entity under the Ministry of Science and Education of the Republic of Azerbaijan.

The Strategic Development Plan defines the main priorities and objectives of LSU for the period 2025–2035. It aims to enhance the university's competitiveness in the higher education sector through academic excellence, research development, and institutional modernization.

This document sets out LSU's transition toward an innovative, digital, and sustainable university model aligned with international standards.

### **2. Mission, Vision, and Core Values**

#### **Mission**

To prepare highly qualified, competitive, and ethically responsible professionals by applying modern teaching methodologies and integrating international best practices in education, research, and innovation.

#### **Vision**

To become a leading regional university with strong academic reputation, recognized in national and international rankings, and evolving into a center of innovation and technology.

#### **Core Values**

Quality in education and research  
Academic freedom  
Transparency and accountability  
Innovation and digital transformation  
Equality and social responsibility  
Sustainable development

### **3. Strategic Objectives**

LSU defines the following priority directions for 2025–2035:

#### **3.1. Enhancing the Quality of Education**

Modernization of teaching methodologies  
Alignment of academic programs with labor market needs  
Development of national and international accreditation systems

Expansion of the electronic university model

### **3.2. Strengthening Research and Innovation**

Participation in national and international grant programs  
Establishment of multidisciplinary research groups  
Commercialization of research outcomes

### **3.3. Improving Student Satisfaction**

Student-centered management systems  
Expansion of exchange and dual degree programs  
Strengthening alumni engagement and cooperation

### **3.4. Digital Transformation**

Full transition to electronic document management  
Integration of artificial intelligence into teaching processes  
Development of virtual laboratories and digital learning tools

### **3.5. Infrastructure Development**

Expansion of the university campus  
Modernization of laboratories and research centers  
Improvement of social and academic facilities

### **3.6. Internationalization**

Attraction of international students  
Development of dual degree programs  
Strengthening cooperation with reputable foreign universities

### **3.7. Inclusiveness and Social Responsibility**

Ensuring accessible education for persons with disabilities  
Implementation of social development projects  
Promotion of equal opportunities in education

## **4. Sustainable Development and Future Goals**

LSU is committed to sustainable development principles through:

Expansion of environmental awareness initiatives  
Promotion of energy efficiency and green practices  
Strengthening social responsibility projects  
Advancing digital transformation across all university processes

## **5. Implementation and Monitoring**

The implementation of the Strategic Development Plan will be ensured through annual action plans. Each structural unit will prepare regular progress reports to be submitted to the Scientific Council of the university.

Continuous monitoring and evaluation mechanisms will be applied to ensure effective execution, with necessary adjustments made where required.